



د افغانستان اسلامي جمهوري دولت
(REACH) د ملي دسترخوان پروژه

د ملي دسترخوان پروژې لپاره د شکایتونو ته د لاسرسی مېکانېزم
لارښود



د کارول شویو مخففاتو نوملړ:

پېښتو	پېښړ بنه	مخف
د افغانستان د بیار غونی وجهی صندوق	Afghanistan Rehabilitation Trust Fund	ARTF
د کلی پراختیابی شورا	Communities Development Council	CDC
د کلی خانگری پراختیابی شورا	Ad-hoc CDC	A-CDC
د چاپریال او تولنیز مدیریت چوکات	Environmental and Social Management Framework	ESMF
د چاپریال او تولنیز مدیریت پلان	Environmental and Social Management Plan	ESMP
د چاپریال او تولنیز خوندیتوب واحد	Environmental and Social Safeguard Management Unit	ESS
د افغانستان دولت	Government of Afghanistan	GoA
شکایتونو ته د لاسرسی کمېټه	Grievance Redress Committee	GRC
شکایتونو ته د لاسرسی مېکانېزم	Grievance Redress Mechanism	GRM
نريواله پراختیابي تولنه	International Development Association	IDA
د سيمه ايزو ارگانونو خپلواکه اداره	Independent Directorate of Local Governance	IDLG
د کلیو د بیار غونی او پراختیبا وزارت	Ministry of Rural Rehabilitation and Development	MRRD
غیر دولتي سازمانونه	Non-Governmental Organization	NGO
حفظ و مراقبت	Operation and Maintenance	O&M
له پروژي اغېزمنې شوي کورنۍ	Project Affected Families	PAFs
له پروژي اغېزمن شوي کسان	Project Affected Persons	PAPs
د ملي دسترخوان پروژه	Relief Effort for Afghan Communities and Households	REACH
نريوال بانک	World Bank	WB

د کارول شویو کلماتو تعريفونه

شکایتونو: د تاکنو، پراختیایی پلان جورونی، د پروژي او مستحقو او نامتسحقو کورنیو تاکني، د پروژي د تطبيق، د کلي د پراختیابي شورا فرعی کمبتو کارونو، مالي مدیريت، د ملي دسترخوان مرستندويه بستو کي د خوراکي توکو، د مرستندويه بستو توزيع کي د خند، درغلي او د مرستندويه بستو توزيع پر مهال د گذر د وکيل لخوا ناوره چنل، د مرستندويه بستو د توزيع کمپتني چنل، د تولنيز واقن ساتلو، چاپيريال او کلتوري شرایطو ته د زيان رسولو يا داسی پيشنه چي د یو شخص معشيست، روغتني او ملکيت ته زيان رسونه کتل کيري او د شخصي محافظتي وسائلو کاروني په هکله له هر ډول ورانديزونو، اندېښنو او ګروپرنو څخه عبارت دي. همدارنګه کله چي خلک له پراختیایي پروژي منفي اغېزمن شوي وي/کيري، د قناعت ور حل لاري موندلو لپاره د رېښتنو او تمه کېدونکو اغېزو په اړه څل شکایتونو او نارضایتي وراندي کوي.

شکایت کونکي یا متضرر شخص: هغه شخص، دله يا اداره بلل کيري چي د پروژي د اړوند مسانلو په اړه شکایت کوي. متضرر شخص بنائي د کلي او سېدونکي چي د پروژي تاسيساتو په ګاوند کي ژوند کوي يا له پروژي منفي اغېزمن شوي شخص وي. د متضرر شخص قانوني حقوقو ته چي قانوني مراحل ترسره کوي، د دی کرنلاري له مخي رسيدګي کيري.

شخړه: د پېژندلو شویو او رېښتنو بالمقابلو ارزښتونو يا مادي ګټو پر سر جدي او احتمال ګران بيه اختلاف کتل کيري. د شخړي رامنځته کېدو په صورت کي، تول بشکېل لوري زيانمن کيري او د حلولو لپاره يې اړیکو، وخت، پرسونل، سرچینو او فرصنۍ لګښتونو ته اړتیا لیدل کيري. کله کله د "شخړي" کلمه د "اختلاف" کلمي سره مترادفه کارول کارول کيري.

د شکایتونو د حل او هواري دودېزې لاري: هغه مسؤوليونه، کرنلاري، معيارونه او اصول چي معمولا په دوېز و تولنو کي د شخړو او توپرونو د حل په موخه کارول کيري د بېلګي په توګه، د شخړو په هواري کي د منځګرو يا فيصله کونکو په توګه د کلي له مشرانو، رئیسانو او یا ملکانو کار اخیستل او د پربکرو او تصميمنو لپاره دوېز نورمونو کارول کيري.

شکایتونو ته د لاسرسې مېکانېزم: شکایتونو ته د لاسرسې مېکانېزم، پر تاکلي وخت، عادلانه او منظم ډول د اغېزمن شویو کلیو د شکایتونو د ترلاسه کولو، ثبتولو، تفکیک، تحقیق، حواب ویلو او پای ته رسولو پروسې څه عبارت ده.

ښکېل اړخونه: هغه اشخاص او دلي دي چي په مستقيم يا غير مستقيم ډول له پروژي اغېزمن کيري؛ د دی ترڅنګ هغه خوک چي بنائي په پروژه کي ګتني ولري او/يا د پروژي پر پايلو د مثبت يا منفي اغېز ورتیا ولري. د ملي دسترخوان پروژه لپاره بشکېل اړخونه عبارت دي له: ځایي اغېزمن شوي کلي يا او سېدونکي او د هغوي رسمي او غير رسمي استازې، سيمه ايز دولتي چارو اکي، سیاسيون، ديني مشران، د مدنی تولني سازمانونه، مستحقي او غير مستحقي کورنۍ، نوري دلي چي ځانګري ګتني لري، علمي تولني يا د نورو مسلکونو اشخاص.

کلی: د خلکو هغه مجموعه ده، چي ګدې او مشترکي اړتیاوی، خطرونه، حقوق، امتیازات او ګتني ولري يا د ورته قوانینو او مقرراتو له مخي په ورته ځاي کي ژوند کوي.

حورونه: د یو شخص پر وراندي هغه دوامداره خبری، چاند يا عمل دي، چي د شخص د ربرونی، حورونی، ګوابن يا پرېشاني او خفکان لامل کيري.

د بنخو لخوا سرپرست کېدونکي کورنۍ: د ملي دسترخوان پروژه د اهدافو لپاره، هغه بنخې چي د کورنۍ سرپرستي ورتر غاري ده عبارت دي له: مجردي يا کوندي بنخې، هغه بنخې چي کورنۍ لري يا نلري، هغه بنخې چي له کورنۍ جلا ژوند کوي، هغه واده شوي بنخه چي په فزيکي ډول په بله کورنۍ کي ژوند کوي او هغه واده شوي بنخې چي په کورنۍ کي د کار ور نارښه غږي نلري (با معلوم کس ته واده شوي وي)، چي په پايله کي بي دوى د کور سرپرستي ته اړ شوي دي.

کورنۍ/څلوا: د ملي دسترخوان پروژه د اهدافو لپاره، مور/پلار، خسر/خوابنې، ورور/خور، اوښۍ/ښينه، زوى/لور يا زوم يا نګور د "کورنۍ" په توګه تعريفيري.

ساحوي کارمندان/تسهيل کونکي: د تولنیزو کارکونکو په څبر د همکاري مؤسسي ساحوي کارکونکي تر پوشين لاندي راتلونکو کليو لپاره د بناروالى لخوا د اريکو لومني غوري دي. د ملي دسترخوان پروژي په تراو د کلي په کچه د همکاري مؤسسته توګه اخیستونکو کورنيو لپاره لر تر لړه 2 نارښه او 1 بنځینه ساحوي کارکونکو یا تسهيل کونکو ته اړتیا لیدل کېږي.

د شخصي محافظتي تجهيزات (PPE): د شخصي محافظتي تجهيزاتو کارول د دی جزء تر چتر لاندي لازمي کنل کېږي او د یوی روئي لپاره د یو څل استعمالپدونکو ماسوکونو او دستکشو څخه عبارت دي. ماسکونه او دستکشي د کلي پراختيابي شورا تولو نارښه او بنځینه غړو، د کلي د ګډه ايزې څارني تولو فعالو غړو، تولو ګونکو ملاماماڼو، د همکاري مؤسسي تولو ساحوي کارکونکو او د تطبیق کونکو ادارو د پروژي د تطبیق واحد تولو هغه کارکونکو ته ورکول کېږي چي له کليو لیدنه ترسره کوي. همکار مؤسسته په کار ده، چې خپل هر ساحوي کارمند ته د مکروب ضد مایع دوه 250 ملی لېټره بولونه چې لړ تر لړه 70٪ مکروب وژونکي ترکييات ولري، ورکري. که د مرستندویه بستو توزيع د زون په کچه تره سره کېږي، د تولو ګټه اخیستونکو کورنيو استازو لپاره د س الشخصي محافظتي تجهيزاتو کي د مکروب ضد مایع او/یا د لاس مینځلو ځایونه هم شامليري.

د کلستر مشران: هغه اشخاص چې پخواني تجربې او پوهه لري، د کلي په کچه سترو مسانلو لکه روغنیا، پوهه، بي کاري، توپيري چلندا، او تيري کولو په وړاندې مبارزه کي مهم او مرستندویه رول لوبي او خپلو خلکو سره د دوى په پیاوړتیا، ويارمند او سېدو او د مهارتونو زده کړه کي چې له لاري بي دوى ته د ځاني مدیریت فعالیتونو ترسره کولو وړتیا ببني، مرسته کوي.

د جنسیت له مخي تاوټريخوالي/جنسي استحصال، ناوره ګټه اخیستنه او ټورونه: هغه تاوټريخوالي دی چې له یو شخص سره د هغه/هغې جنسیت یا جنسیتی هویت پر بنست ترسره کېږي. په دی تاوټريخوالي کي فزيکي، جنسی، لفظي، احساساتي او روانی ناوره ګټه اخیستنه، ګوابنونه، له زوره کار اخیستل، او اقتصادي یا تعليمي محرومیت شامل دی که هغه په عام ژوند کي وي یا شخصي ژوند کي.

عومي معلومات

د افغانستان اسلامي جمهوري دولت لخوا د ملي دسترخوان پروژي د تطبيق مسؤوليت د کليو د بيا رغوني او پراختيا و زارت، د سيمه ايزو ارگانونو خپلواکه اداره او د کابل بناروالى په غاره لري، ترڅو د يادي پروژي تر پوبنېن لاندي سيمو کي د کوبد 19 ناروغری په جريان کي د کليو له لاري تاکل شويو کورنيو ته بيرني مرستي وراندي کري. د هباد دوه پر درېمه برخه د ملي دسترخوان پروژي تر پوبنېن لاندي راوستل کيري او پاتي برخې د ولسي ترون ملي پروژي تر پوبنېن لاندي راوستل کيري. دله د "کلي" کلمه د کلي پراختيابي شوراګانو او ګذر شوراګانو ترکيب ته اشاره کوي چې د ملي دسترخوان پروژي پلي کولو کليدي مسؤوليت په غاره لري.

د ملي دسترخوان پروژه په هباد کي تولي هغه کورني تر پوبنېن لاندي راولي چې د عايد کچه بې په وړخ کي له 2 امريکابي دالرو کمه یا د فقر تر کربني لاندي ژوند کوي او په تاکل شويو کليو کي 90% سلنډ اټکل شوي کورني (له خايي انعطاف پذيري سره) تر پوبنېن لاندي راولي ترڅو د کوبد 19 بحران له امله د رامنځته شوي ورځني اقتصادي لندمهاله ځورتيا په وراندي مقابله وکري او خلک د تولنیز واتن نورمونو مراجعتولو ته وهخوي. د ملي دسترخوان پروژه د هغو شتنمنو کورنيو د لر تر لړه تناسب په ګوته کولو او لري کولو لپاره چې مرستو ته اړتیا نلري، "الله پورته په نښه کول" کړنلاره غوره کوي، چې په دی کړنلاره کي د معیار عیني او ذهنې ترکيب دمځه په ګوته شوي چې کولي شي له کورني سره پرته له کوم تعامل څخه په اسانۍ او ګرندي وارزول شي. د مرستدویه خوراکي بستو د توکو توزيع کي د خوراکي توکو د ترکيياتو (د کاربوهایدرید، پروتئين او شحم په ګدون) په تراو نزیوالی مثل شوي غوره کړنۍ او همدارنګه د هباد په بېلاپلو برخو کي د شرایطو سره سیم روغتیا سانته او تولنیز واتن په پام کي نیول کيري.

شکایتونو ته د لاسرسی مېکانيزم دا لارښود د تولو پلي کونکو ادارو او بېلاپلو فعالينو شکایتونو ته د لاسرسی او حل اصول او مرحلې وراندي کوي، او تر څنګ یې د شکایتونو ترلاسه کولو، طې مراحل او حل کي د بېلاپلو فعالينو دندي او مسؤوليونه په ګوته کوي. سرېبره پر دي دا لارښود نور کليدي موضوعات او برخې هم په بر کي نيسې لکه : د پوهاوي لوړول، د شکایتونو ثبت، تحليل، او د شکایتونو دلښدي کول چې دا معلومات د شکایتونو د ثبت فورمي، خارني، شکایتونو د حل او شکایت کوونکي ته د معلوماتو (فيديک) ورکولو لپاره بنسټ چمتو کوي. په پای کي، دار لارښود د شکایتونو د حل کولو پروسې مدیریت، د شکایتونو د خار او تعیب بول او د شکایت د راپور ورکولو بنو په اړه وضاحت وراندي کوي.

شکایتونو ته د لاسرسی مېکانیزم يو مهم مېکانیزم دی، چې پر مت يې داد تر لاسه کېري چې د کلې هر فرد کولای شي د پراختیبا او مدیریت پروسی په هکله، چې غیر عادلانه، انحصاری، غیرشفاف، غیرحساب ورکونکي، غیر گډه ایز او یا پرته له استازیتوب وي او/ یا هم د تاکنو، پراختیبی پلان جورونی، د پروژي او مستحقو او نامتسحقو کورنیو تاکني، د پروژي د تطبيق، د کلې د پراختیبی شورا فرعی کمپېتو کارونو، مالي مدیریت، د ملي دسترخوان مرستتدويه بستو کي د خوراکي توکو، د مرستتدويه بستو توزيع کمېتي کي د خُن، درغلي او د مرستتدويه بستو توزيع پر مهال د ګذر د وکيل لغوا ناوره چلن، د مرستتدويه بستو د توزيع کمېتي چلن، د تولنیز واتن ساتلو، او چاپېریال او ګلتوري شرایطو ته د زیان رسولو یا داسې پېښه چې د یو شخص مشعشت، روغتیا او ملکیت ته زیان رسونه ګنل کېري او د شخصي محافظوي وسانلو کارونی په اړه شکایت وکري.

شکایت کېدلاي شي، د پلي کونکي اداري، دولت، همکار مؤسساتو، د کلې پراختیبی شورا، د کلې پراختیبی شوراکانو کلستر شورا، د کلې پراختیبی شورا یا د کلې پراختیبی شوراکانو کلستر اروند د یوې یا زیاتو فرعی کمېتو، یاد هغو شخصي افرادو په وراندي چې د پراختیبا یا حکومتولي په چارو کي مداخله کوي او د پروسی په وراندي د خند سبب ګرځي ثبت شي. په توله کي، شکایتونو ته د لاسرسی مېکانیزم دا یقیني کوي چې کلې، پلي، یا د کلې خلک کولای شي د هغو افرادو په وراندي چې د پروژي چاري تسهیل کوي (د حکومت یا همکار مؤسساتو کارکونکو) یا د خلکو له لوري د تاکل شویو استازو (د کلې پراختیبی شوراکانی، د کلې پراختیبی شوراکانو کلستر او ګذر شورا) په وراندي چې د حساب ورکونکو، شفافو، ګډه ایزو، تول شمولو، د بیوزلو او مرمنو په ګټه د پراختیبی کرنواو چارو څخه د سرغرونی په صورت کي خپل غر پورته کري او منصفانه او عادلانه حل ترلاسه کري. هغه تولنیزی شخري چې د حکومت پراختیبی فعالیتونو پوري تراو نلري د شکایت په توګه د شمېرل کېدو قابليت نلري، ځکه چې شکایتونو ته د لاسرسی مېکانیزم یوازي د دولت او د هغه مرستتدیانو د پراختیا او حکومتداری کارونو پوري محدود دي، نه د هغو مسانلو په اړه چې د ځایي خلکو ترمینځ د پلي کونکو ادارو څخه بهر رامنځته کېري.

دا لارښود د ملي دسترخوان پروژي د فعالیتونو او مرستتدويه بستو په تراو د شکایتونو غوره لاسرسی لپاره د تاکلې پروسی تسهیل په موخه کاري چوکات، ګرناوري، مسؤوليونه، دندي وروستنې نېټي او معیاري فورمونه وراندي کوي. د دي لارښود ګرناوري، د داخلي او نړیوالو رامنځته شویو غوره ګرناړو او همدارنګه د نړیوال بانک او د افغانستان دولت د ګرناړو او پالیسي په رنځای کي رامنځته شوي دي.

همدارنګه، شکایتونو ته د لاسرسی مېکانیزم کارکونکو او غير کارکونکو (کلې او د همکار مؤسساتو کارکونکو) لپاره د شکایتونو د سپارلو یوه ګرناړه او وسیله ګنل کېري تر څو د پروژي د مدیریت اړوند شکایتونو په اړه راپور ورکري. په غير محدود شکل په دي شکایتونو کي ګذر په کچه ګمارني ، مالي مدیریت، د ملي دسترخوان پروګرم مرستتدويه بستو او تدارکاتو په برخو کي انحراف او نیمګرتیاوی شاملی دي.

شکایتونو ته د لاسرسی مېکانیزم یوه مؤثره وسیله او د مسانلو او د پروژي د لا بنه والي لپاره ساحي په ګوته کوي او د تولو کارکونکو او له پروژي څخه اغېزمن شویو خلکو سره په مساوی او عادلانه چلن کي روښتیا او حساب ورکولو داد منتیا ترلاسه کوي. همدارنګه شکایتونو ته د لاسرسی مېکانیزم موخه د چاپېریال او تولنیز خوندیتوب، جندر، د جنسیت له مخي تاوتریخوالي، جنسی خورونی/توبېري چلن يا کارخائ کي تېي کېدل، د همکاري مؤسسي چلن او د کلې ځانګړي پراختیبی شورا کارونو او فعالیتونو په تراو د شکایتونو د حل ګرناړو په ګبون د شکایتونو د ترلاسه کولو، ترتیب کولو/دلبندي کولو، ارزولو، حل کولو او نظارت کولو د څرنګوالي په هکله وضاحت وراندي کوي.

شکایتونو ته د لاسرسی مېکانېزم موخي

شکایتونو ته د لاسرسی مېکانېزم کلیدي موخي په لاندي دول دي:

- د شکایتونو د ترلاسه کولو، ثبت کولو، مستند کولو، او حلولو لپاره داسي کړنلاره رامنځته کول چي اغښمن شويو کليو لپاره په اسانۍ سره د لاسرسی ور، له کلتوري پلوه مناسبه او د پوهېدو ور وي.
- د اغښمن شويو خلکو، کورنيو او کليو سره د مثبتو اريکو رغولو اهدافو ترلاسه کولو لپاره، دا د ترلاسه کول چي شکایتونه او اندېښني په عادلانه، شفاف او اسانه لاسرسی دول په تاکل شوي وخت کي حل فصل کيري.
- د ګټه اخیستونکو شکایتونو، اعتراضونو او اندېښنو ته څوab ويل او د هغوي شکایتونو ته لاسرسی او حلول؛
- د پوبنتتو ترلاسه کولو، د وراندېزونو غوبنتتو او د کلي د ګدون د زیاتوالی لپاره د مجا په توګه کار کول؛
- د هغو معلوماتو راتولول چي د عملیاتي اجراتو او خدماتو وراندي کولو کي بنه والي لپاره کارول کېدلاي شي؛ حساب ورکوني او شفافيت ته بنه والي ورکول.
- د درغلي او فساد مخنيوي او د ملي دسترخوان پروژي د خطرونو کمول.
- د جنسیت له مخي تاوتریخوالي/د جنسی استحصال ، ناوره ګټه اخیستونه او څورونی اروند هر دول خطرونه په نښه او په وراندي یې څوab ويل.
- د بېنکلېو اړخونو تر منځ د دې پروژي مشروعت لوړول.
- د راتلونکو شخزو محدودول يا مخنيوي
- د نارښه وو او بشخو، محروم او زیانمنونکو ډلو بشپړ ګدون دادمن کول.
- د ترلاسه شويو او څوab ورکول شويو شکایتونو مستند کول او په دوره اى دول یې کلي ته په هکله راپور ورکول.

شکایتونو ته د لاسرسی مېکانېزم اصول

شکایتونه د هغو رسمي لارو او وسیلو له مخي اداره او حل کېري چي شکایتونو ته د لاسرسی په مېکانېزمونو او د هېباد اړوندو قوانینو او مقرراتو کي تاکل شوي دي. شکایتونه په مستقیم دول د شکایت کونکي، د کلي پراختیابي شورا او شکایتونو ته د لاسرسی کمبېتو تر منځ حل کېري او شکایتونو ته د لاسرسی مېکانېزم اروند دېټابېس کي سائل کېري او راپور یې د پلي کونکو ادارو شکایتونو ته د لاسرسی مېکانېزم تیمونو ته ورکول کېري. په دې توګه د دې احتمال زیاتېري چي شکایتونه په سم او هماهنګه ډول حل شي، چي په پایله کي د ډو باشباته عملیاتي چاپېریال بنه والي اسانه کوي. غوره کارول کېدونکي کړنلاري د پخلايني، خبرو اترو، منځګړیتوب او قضاوټ خڅه عبارت دي. دا تولي کړنلاري د شکایت کونکي شخص د شدت او رضایت پراساس پلي کېري او باید هغه اصول تعقیب کړي چي د شکایتونو د حل توله پروسه لارښونه کوي. هغه اصول چي شکایتونو ته د لاسرسی مېکانېزم کړنلاري رهنمایي او د دې مېکانېزم اجرات ارزوي په لاندي دول دي:

- **لاسرسى:** د هغو اشخاصو لپاره چي غواوري خپل شکایتونه، اعتراضونه او اندېښني وسپاري او د هغو اشخاصو لپاره چي شکایت سپارنه کي له خنډونو لکه ژبه، لیک لوست، پوهاوي، لګښت یا د انتقام وپري سره مخه کېري، په اسانۍ سره د لاسرسی وردي.
- **وراندوينه:** د هري مرحلې لپاره د رامنځته شوي مهالوېش لپاره واضح کړنلاره او د ممکنه وراندي کېدونکو يا نه وراندي کېدونکو پايلو ډولونو روښانه کول
- **عدالت:** هغه پروسې چي په پراخه کچه عادلانه کټل کېري، په ځانګړي دول معلوماتو ته د لاسرسی او فرصتونو له پلوه هغه پروژي چي په نهایي تصميم نیونه کي د ګدون لپاره وي .
- **غوره اندول:** شکایتونو ته د لاسرسی نورو مېکانېزمونو ته د لاسرسی محدودیت پرته، داخلی او نړيوالو معیارونو سره مطابقت او سمون لري.
- **رونټیا:** شفافه پروسې او پايلې چي د عامه کټو اندېښني او خطر په پام کي نيسې
- **ورټیا:** د کافي تخنیکي، بشري او مالي سرچینو پر مت تطبيق کېدل
- **څوab ورکول (فیدېبك):** د خلکو لپاره د ملي دسترخوان پروژي پايلو بنه والي په موخه د وګرو د نظریاتو سپارلو لپاره د ډوی وسیلي په توګه کار کول

د شکایتونو کټگوري

1. له پروژي اغېزمن شوي خلک (PAPs)

دا هغه ډله خلک دي چي له پروژي په مستقيم دول اغېزمن شوي او ناوره پاپلي او اغېزی يې تجربه کري دي. د ځایي ګلیو شکایتونو ته باید لومړیتوب او د حل اقدامات يې باید په سملاسي دول ترسره شي.

2. ګته اخیستونکي:

هغه ګلې او اشخاص چي له پروژي ګته اخلي او د ملي دسترخوان پروژي د مرستندويه بستو په هکله انديښني ولري. له دوى سره باید سلامشوری ترسره شي او د پلي ګونونکو ادارو اروند شکایتونو ته د لاسرسی ډلي د تخنيکي ملاتر پر مت د همکاري مؤسسي اروند شکایتونو ته د لاسرسی مېکانېزم کارمند باید د پروژي په ډېزاين او تطبيق کي د دوى شکایتونه او نظریات شامل کري.

3. ګلې او د ګلې استازې

د ملي دسترخوان پروژي د کارونو له امله ګاوند ګلې کېډلای شي زيانمن او په تکلیف شي. ورته ګلیو ته باید ځانګړي پاملنې وشي ترڅو له دوى سره همغارۍ اړیکې رامنځته او د پراختیابي محصول پاپلو ته بنه والي ورکړل شي.

4. ګارکوونکي او اداره

د همکار مؤسساتو او ملي دسترخوان پروژي ګارکوونکي بنایي په تولو برخه کي د مختلفو مسائلو په هکله شکایتونه ولري. د شکایتونو حل د اداري د چارو او فعالیتونو په مؤثره او اسانه ترسره کولو کي مرسته کوي.

5. بنستونه

د مختلفو سابقو لرونکي بېلاپلې بنستونه لکه ولايتي اداري واحدونه، والیان، ولسوالان، غير دولتي اداري، د ګلې پراختیابي شوراګانې، شکایتونو ته د لاسرسی کمېتې او دولتي اداري بنایي د مشترکو منافعو په هکله شکایت، وړاندیز یا پوبننته ثبت کړي، چي باید د باور او همکاري رامنځته کولو لپاره حل شي.

6. کارګران

کارګران د سرغړونې مسائلو پر وړاندی د همکاري مؤسسي او د خوندیتوب/پېښو مسائلو په وسیله حساس دي. د دوى حقوق باید خوندي وسائل شي.

7. کورنۍ

کورنۍ، د کورنۍ د شاملولو معیار، د مستحقو کورنۍ شمېر او د ملي دسترخوان مرستندويه بستو کي د توزيع شویو توکو په اړه د همکاري مؤسسي لخوا د سرغړونې پر وړاندی حساس دي.

د شکایتونو ترلاسه کولو لاري (چېنلونه)

د شکایتونو د حل لومړنۍ مسؤليت په تولو پلي ګونونکو ادارو کي د ملي دسترخوان پروژي اروند شکایتونو ته د لاسرسی مېکانېزم ډلي، د همکاري مؤسسي اروند شکایتونو ته د لاسرسی کارکوونکي، د ګلې پراختیابي شورا او شکایتونو ته د لاسرسی کمېتې غړو په غایره او د دوى د ورځني فعالیتونه برخه ګټل کېږي ځکه دوى له ګته اخیستونکو او بنکېلو اړخونو سره په اړیکه کي دي. د شکایتونو د ترلاسه کولو لپاره بېلاپلې لاري کارول کېږي او هر لاره خپله پیاوړتیاوی او نیمګرتیاوی لري او باید وضعیت ته په کتو هر هغه لاره چې مناسبه وي، غوره کړل شي. مګر د شکایتونو د ترلاسه کولو کارول کډونکي چېنل يا لاره کي باید اسانټيا او محرميت په پام کي ونیول شي او شکایت کونونکي ته باید کوم لګښت ونلري.

شکایتونه د لاندې بېلاپلې لارو/چېنلونو له لاري سپارل کېډلای شي.

• **د IVR او تليفون 3330 شمېري له لاري:** د تليفوني اړیکې له لاري د ملي دسترخوان پروژي اروند شکایتونو د ترلاسه کولو لپاره 3330 ځانګړي شمېره تاکل شوي او د لازیاتو معلوماتو لپاره د مهرباني له مخي په دي لارښود کي د IVR او ټلفوني اړیکو برخو ته مراجعه وکړي.

• **برېښنالیک:** د ملي دسترخوان پروژي اروند شکایتونو د ترلاسه کولو لپاره د hekayat.ccapp@ccnpp.org برېښنالیک پنه شتون لري چې د سيمه ایزو ارګانونو خپلواکي اداري اروند شکایتونو ته د لاسرسی کارکوونکو لخوا اداره کېږي او له دي لاري ترلاسه شوي شکایتونه اروندو اشخاصو ته د حل په موخه راجع کوي.

- وېبیانه:** د سیمه ایزو ارکانونو خپلواکي اداري او د کلیو د بیا رغونی او پراختیا وزارت ولسي تیرون ملي پروگرام تر چتر لاندی د ملي دستربخان پروژي د تطبیق واحدونه وېبیانه لري او د شکایتونو د ترلاسه کولو لپاره به په کي خانگري فورمه شتون ولري.
- په شفاهي يا حضوري بنه د شکایت سپارل:** شکایت کوونکي کولای شي خپل شکایت په حضوري بنه شکایتونو ته د لاسرسی کمبتي غري، د همکاري مؤسسسي اروند شکایتونو ته د لاسرسی کمبتي کارکونکي اوتولنیز کارکونکي، د کلي پراختيابي شورا او د ملي دستربخان پروژي اروند شکایتونو ته د لاسرسی دلي ته وسپاري.
- په ليکلي/كتبي دول:** شکایت کونکي کولای شي خپل شکایت د شکایتونو فورمه کي درج او شکایتونو ته د لاسرسی کمبتي غري، د همکاري مؤسسسي اروند شکایتونو ته د لاسرسی کمبتي کارکونکي اوتولنیز کارکونکي، د پروژي د تطبیق واحد او ولايتي اداري واحدونو ته وسپاري او یا یي د شکایتونو صندوق يي واچوي.

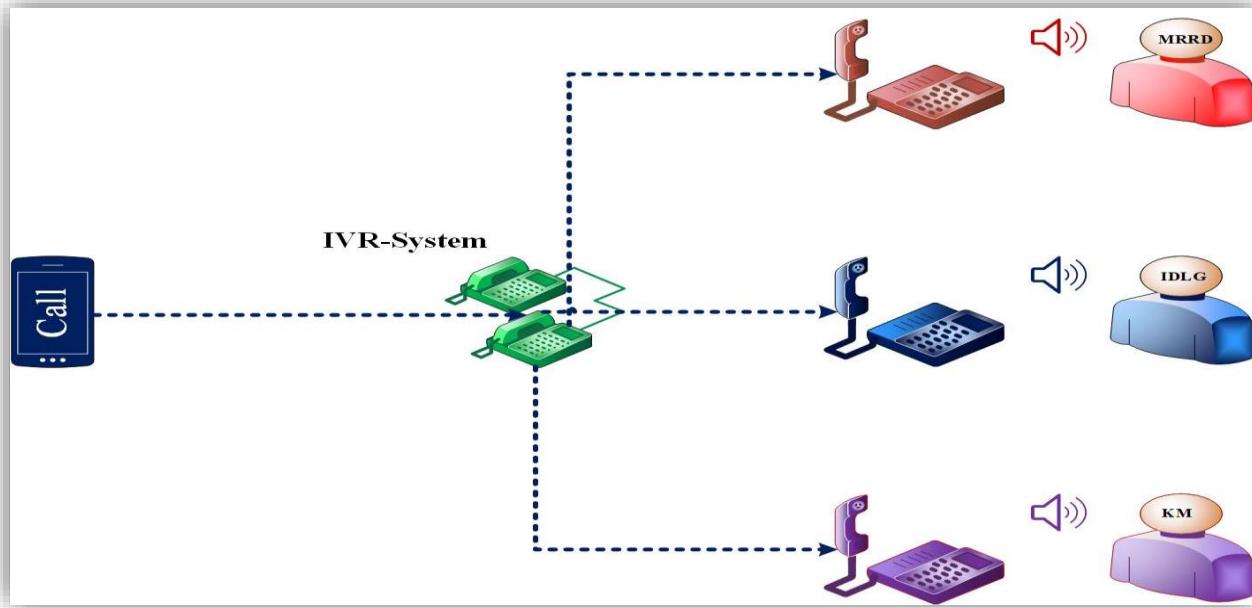
د نوم له ذکر پرته یا ناپېژاند شکایتونه د پورته ذکر شویو چېنلونو له لاري متل کېدلاي شي. تول اړین معلومات باید د شکایتونو د ثبت په کتاب او د MIS دېتابېس کي ثبت او وسائل شي (په MIS سېستم کي د شکایتونو د ثبت برخه په دوه (الف) او (ب) برخو وېشل شوی چې (الف) برخه یې د تليفوني ارتباطاتو کارمندانو لخوا او (ب) برخه یې د تطبیق کونکو ادارو او د همکاري مؤسسسي اروند شکایتونو ته د لاسرسی مېکانېزم کارکونکو لخوا بشپړيري. د شکایتونو د سپارلو لپاره د دي بېلابېلو چېنلونو په هکله معلومات د عامه پوها وي توکو کي په عام دول وراندي کېږي.

IVR (Interactive Voice Response) & Hotline

Introduction:

Interactive Voice Response (IVR) is a technology that allows a pre-recorded voice to interact with humans through voice and DTMF tones input via the keypad. Meaning, when the complainants call, the voice on the other end will be computer-generated. You can use your phone's keyboard to create a certain outcome. the key feature of the IVR system are include Automatic call routing, Inbound calling, Customized voice message, Outbound calling, SMS/Text Messages and so on. IVR number can be easily referred to as the tool for advanced and modern local community grievance receiving uptake channel, IVR numbers acts as a major contributor to achieve the goal in the REACH-GRM.

Thus for the REACH-GRM the IAs considered the specific hotline number (**3330**) that support by the IVR system and it will act as the main uptake channel during the REACH project implementation to received and transfer the local community and complainants to the responsible persons, due to the nature and complexity of the system the IAs came to the conclusion that the IVR will be established in the IDLG office and the IDLG will hire call operators to register the grievances in the MIS Form Part-A and share the registered local community grievances for handling to the IAs-GRM teams. The blow diagram illustrated the overall IVR system under the REACH-GRM.



Grievance Registration in the MIS

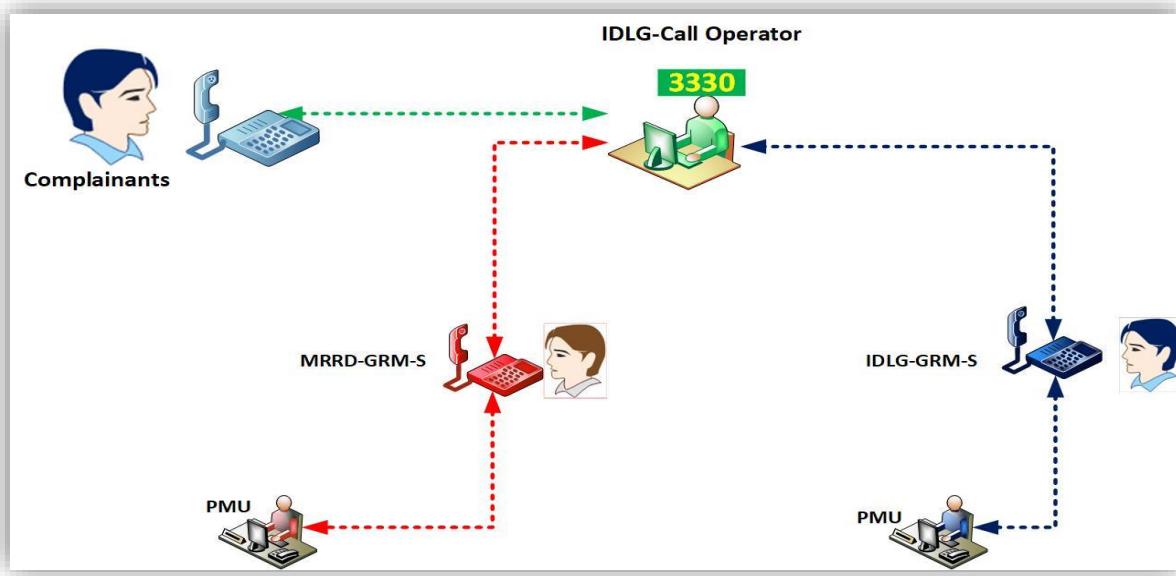
The grievance registration form in the MIS divided into two parts (A and B), part A is related to the call operators include the complainant's name, position in the community, phone number, gender, location, grievance detail, grievance category and identify the responsible IA. and transfer the grievance through MIS to the responsible IAs' GRM team for more investigation and handling, the IAs' GRM team analyze the nature of the grievance and forward to relevant unit for further action.

And the part B is responsibility of the IAs-GRM staff include investigation, handling and resolving the grievance by the help of GRC and responsible person and share the feedback to the call operator to feedback to the complainants.

Calling Center

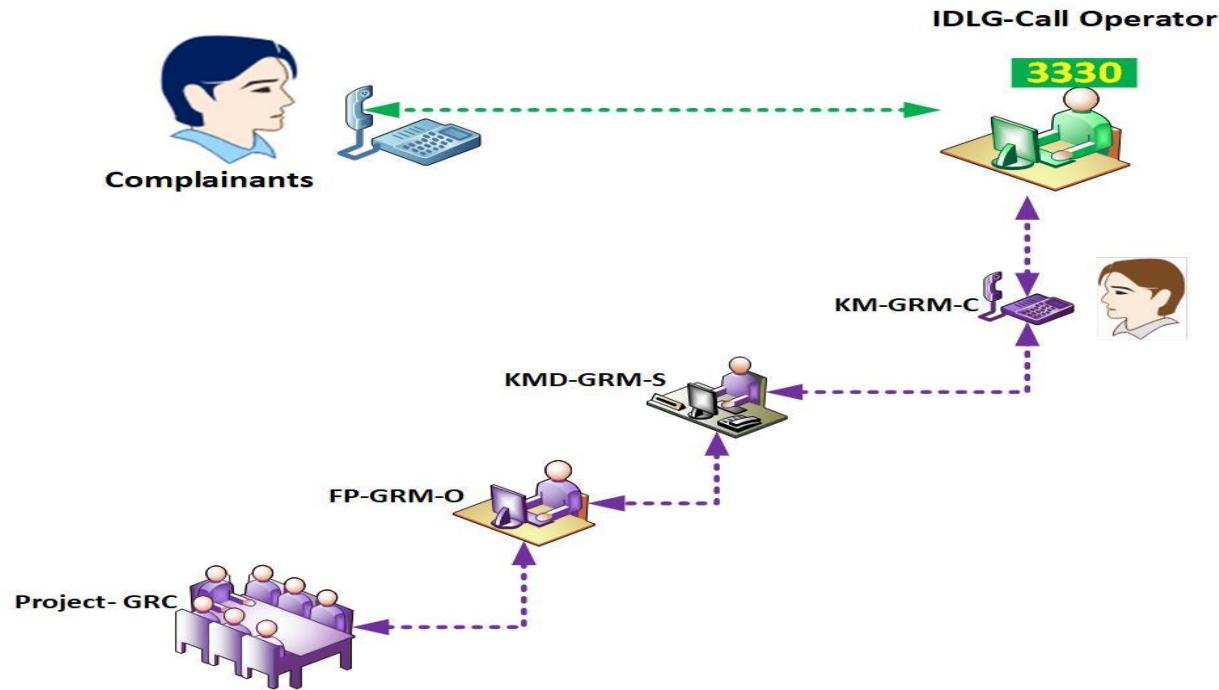
The IDLG-PIU will hire the call operators to receive, register and transfer the grievances to the related IAs GRM units, the call operators carry out the mentioned tasks in a formal working hour 08:00 am to 04:00 pm and during the lunch break the call operator divided into two separate group that the first group will break from 11:30 am to 12:00 pm and the second group will break from 12:00 pm to 01:30 pm to prevent from losing of the complainants call and out of office hours the IVR system has the capacity to receive and record calls than the call operators register the grievances based on the recorded voice and transfer to the IAs GRM teams in the HQ level. While the IAs HQ level GRM shares the resolved feedback the call operators are responsible to have a call to the complainants and ask his/ her regarding the grievance and close the grievance.

MRRD and IDLG PIUs will hire the GRM officer in the HQ level. The GRM Officers will review the registered grievances and forward it through email to relevant unit or PMU heads for further investigation and handling. The relevant units or PMU heads will take action according GRM and program operation manual and provide feedback to PIU through email. The PIUs-HQ GRM Unit will review and analyze the actions taken and closes the case and enters the result in to the MIS if the taken actions are according program policy and provide feedback to call operators to inform complainant, finally the call operator call to the complainants and share the feedback with him/ her. Below diagram illustrates overall grievance handling procedure under the MRRD and IDLG.



MRRD-GRM-S: MRRD-GRM-Staff and IDLG-GRM-S: IDLG-GRM-Staff

Kabul Municipality will hire 4 FP for 22 districts of REACH project, the KM will hire 4 GRM specialist and a GRM coordinator and the FPs will hire one GRM officer for each KM-District and the FP-SO will establish GRCs in the Gozar Consul (GC) and cluster levels, the procedure that considered for GRM under the KMDP is that the call operator transfer the complainants voice and registered grievance through MIS the GRM coordinator in the PIU level is responsible to analyze and sort the grievances and share to the responsible GRM specialist based on the complainants location, the GRM specialists are responsible to analyze and sort the grievance and share with FP-GRM officer in the district level by MIS/excel, the FP-GRM officer is responsible to handle the grievances in the project site by the help of SO and GRCs subcommittees to have a meeting with complainant and get his/her satisfaction in the field and share the feedback to the FP-GRM officer, than the mentioned officer is responsible to complete the form part B and share the feedback with the GRM specialist in the KMDP-PIU the specialist will review the process and share the complete forms and feedback to the GRM coordinator and the GRM coordinator will share the feedback to the IDLG call operators to call the complainants and share the feedback with his/ her. Below diagram illustrates the overall grievance handling procedure under the KM.



KM-GRM-C: KM-GRM Coordinator, KM-GRM-S: KM-GRM Staff, FP-GRM-O: Facility Partner GRM officer and Project level GRC.

Note: It is very difficult that the call operator feedback to the complainants and the IDLG call operator feedback to complainants at least 10% of total grievance that resolved by the responsible IAs. And it's mentionable that if the call operators shared the unrelated grievance to IAs, the received person will share to the responsible persons to handle the grievance; means that the call operator will be shared the MRRD related grievance to the KM-GRM team than the KM-GRM team is responsible to refer the grievances to the MRRD-GRM team to handle the grievance.

Selection Criteria for GRCs Members

GRC members should be competent, problem solvers, having analytic skills and easy reachable to the grievant. GRC must abide by all GRM and administrative principles and the members need to qualify the following requirements;

- At least two of the GRC members should be literate and they should serve as GRC committee chairperson and committee secretary. The chairperson will be managing the team, and the secretary will be responsible for documentation and filing for each grievance.
- The GRC team cannot include any CDCmembers as this is meant to serve as an independent monitoring and grievances redresses mechanism unit.
- 50% of the GRC member should be women.
- The youth associationsand civil society representatives must be invited in the grievance resolution meetings.
- Must be willing to devote a significant amount of personal time to work on grievances and attend applicable meetings
- Must use logic and evaluate grievances from an outside, neutral viewpoint
- Must never let personal feelings affect decision making
- If a member of the Grievance Committee is connected with the grievance of the aggrieved

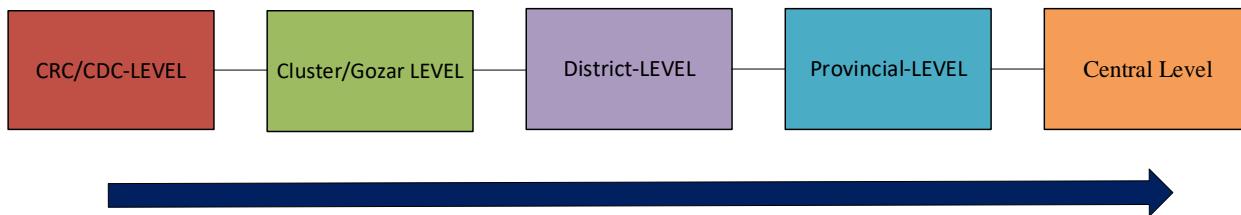
individual, the concerned member of the Grievance Committee shall not participate in the deliberations regarding that individual's case.

- Must be willing to seek advice from qualified sources if needed
- Must be willing to keep the best interest of the complainant and institute as a top priority
- Must develop the same traits and skills as those of an advocate. Grievance committee members represent and argue facts and issues through the steps of the process as well as research the merits of the grievance
- Must keep accurate and thorough records for each grievance throughout the grievance process
- Must consist of an odd number of members to break a tie vote
- Keeping privacy and confidentiality of the complainant and protect from victimization
- One GRC member will be the central focal point from the institute administration that will administer and manage the grievances (registering and filing system).
- If the aggrieved person happens to be a member of the Grievance Committee, then he/she shall not participate in the deliberations as a member of the Committee when his/her representation is being considered.

Grievance Redress Committees (GRCs)

The overall GRCs will constitute of members from IAs, communities, public, Shuras, Mullah Imams, FP staff and relevant stakeholders. Grievances handling and processing will take place in sequence due to the dissatisfaction of grievant with the outcome. Grievances that originate in communities and are complaints or concerns about the REACH project are channeled through the below committees:

Organizational Hierarchy of Grievances Handling



CDC Level GRC

IAs has established CDC level GRC that comprise male & female members of community. Since mixed meetings are not possible due to cultural and security concerns, so that women GRC members can hold separate meetings to discuss grievances relating to the REACH project activities. The female members of the GRC are sharing their findings with their male counterpart for information and record in related documents through the GRM MIS system. The women complainants can easily contact the female members of the local GRC to lodge and discuss their concerns relating to REACH project activities.

Composition of CDC level GRC:

- Street representative.
- Mullah-Imam.
- CDC head or his/her deputy
- 2-Female CDC member
- Representative of Young association.
- Representative Civil Society
- Cluster elder

ToR/Responsibilities of CDC level GRC:

The CDClevel GRC committees will responsible to handle and record each grievance in the project area and they will be a permanent body of the REACH GRM system, the mail responsibility of the mentioned GRC described below:

- Operationalize and maintain the grievance redress process and abiding by the rules and procedures set out in GRM and in law.
- Up-take and register of complaints with full details and requirements.
- Arrange meeting for grievance resolution and dissemination of decision to the complainant and authorities.
- Investigate and analyze the grievances and complaints scenario based on validity, transparency and confidentiality.
- Make decision on the grievance to resolve in presence of complainant and approve from the management when needed.
- Record of grievance in logbook and keep all sort of files related to grievance to keep accurate data and information.
- Inform and give feedback to complainant on grievance outcome.
- Refer and assist the grievant to other mechanisms when grievance is not resolved or complaint is not satisfied with decision.
- Prepare and submit regular reports on schedule, to the regional Gozar level GRC.
- Transfer all Grievances, even if they are solved at the community level, to the Gozar level GRC to database registration.
- The Grievances must be put on the Grievances Registration Form (GRF) and registered in the Grievances registration book and channeled to the Gozar levelGRC via the Facilitating Partner Social Organizers. If the Grievances is against a FP Social Organizer, it should be channeled through the Government District Office via the Government Social Organizers.
- Refer the grievance that cannot be solved at the CDC level to the Gozar level GRC with related information for further action and resolution.
- Conduct the grievance resolution meeting while needed and solve/report each grievance during the 3-10 working days and submit written report to the Gozar level GRC.

Gozar/CDCLevel GRC

The overall Gozar/CDC level GRC committees will be responsible to handle and record each grievance in the Gozar level and also help the CDC level GRCs during the project implementation phase.

Composition of Gozar level GRC:

- Representative of Young association.
- Representative Civil Society
- FP Social organizer.
- Molah-Amam
- Wakil-Gozar or his/her representative of Shuras.
- Shura's member
- Female Shuras member

ToR/Responsibilities of Gozar level GRC:

The Gozar level GRC committees will responsible to handle and record each grievance in the Gozar level, the main responsibility of the mentioned GRC described below:

- Resolve grievances received directly or referred from the CDC level GRC.
- Up-take and register of complaints with full details and requirements.
- Arrange meeting for grievance resolution and dissemination of decision to the complainant and authorities.
- Investigate and analyze the grievances and complaints scenario based on validity, transparency and confidentiality.
- Make decision on the grievance to resolve in presence of complainant and approve from the management when needed.
- Record of grievance in logbook and keep all sort of files related to grievance to keep accurate data and information.
- Inform and give feedback to complainant on grievance outcome.
- Refer the grievance that cannot be solved at the CDC level to the Gozar level GRC with related information for further action and resolution.
- If the complainants wish to remain anonymous and / or have not put their names on the Grievances Redress Form, then the Gozar level GRC should, after determining that the Grievance is legitimate, act on behalf of the complainant and try to resolve the issue.
- Monitor the availability of GRM posters in the Gozar level.
- Ensure that all community members have access to the GRM poster.
- Conduct the grievance resolution meeting while needed and solve/report each grievance during the 3-10 working days and submit written report to the District/Nahia Level GRC.
- To receive and register all incoming grievances into the Grievance Registration Book and at the Gozar level.
- To analyze the grievances in order to understand the nature of grievances and an appropriate way to deal with them

District/Nahia Level GRC:

The District Level GRC consists of the following member to handle and resolve the grievances in the district level and led by the District Governor, will attempt to solve the Grievance, If the grievance not solved in the District level GRC within 3-10 working days must transfer to the PIU/PUM level GRC to solve the grievance.

Composition of District level GRC:

- Representative of Shuras (Wakil-Gozar).
- FP project manager/ GRM officer
- District Governor (who oversees the Committee)
- The highest staff member of related agencies (MRRD, IDLG and KM).
- Representative of Young union.
- Representative Civil Society
- Female (Shuras and districts governor) colleagues

ToR/Responsibilities of District level GRC:

The District level GRC committees will responsible to handle and record each grievance in the District level, the main responsibility of the mentioned GRC described below:

- Conduct trainings, awareness raising campaign and capacity building of stakeholders, institutes and subcommittee GRCs.

- Resolve grievances received directly or referred from the Gozar and CDC level GRCs.
- Up-take and register of complaints with full details and requirements.
- Arrange meeting for grievance resolution and dissemination of decision to the complainant and authorities.
- Investigate and analyze the grievances and complaints scenario based on validity, transparency and confidentiality.
- Make decision on the grievance to resolve in presence of complainant and approve from the management when needed.
- Record of grievance in logbook and keep all sort of files related to grievance to keep accurate data and information.
- Oversee and supervise the Gozar and CDC level GRCs and propose recommendations for improvement.
- Monitor the availability of GRM posters in the District level.
- Ensure that all community have access to the GRM poster.
- Coordinate various issues and opportunities between the stakeholders and GRCs and seek lessons learned and best practices in grievances handling
- Monitor and evaluate the performance of GRM at all levels and make amendments when necessary.
- Undertake GRM information campaign and communicate GRM messages to the stakeholders in publicizing the GRM and communication materials.
- Ensure that the complainant is protected from victimization and reprisal and such cases should not be tolerable
- If the District cannot solve the Grievance, it will write a report and submit the report to the PIU/PMU level GRC.
- Register the grievance in MIS system with all related information.
- Conduct the grievance resolution meeting while needed and solve/report each grievance during the 3-10 Working days submit written report to the Provincial level GRC.

Provincial (PIU/PMU) Level GRC:

The Provincial Level GRC consists of the following member to handle and resolve the grievances in the Provincial level and led by the Provincial Governor, will attempt to solve the Grievance, If the grievance not solve in the Provincial level GRC within 3-10working days must transfer to the Central level GRC to solve the grievance.

Composition of Provincial (PIU/PMU) level GRC:

- CCNPP's Provincial Manager
- KMDP-PIU Director
- Provincial Gender office of PIUs/PMUs
- FP Provincial Manager
- IAs Head of GRM
- Representative of Young association.
- Representative Civil Society

ToR/Responsibilities of Provincial (PIU/PMU) level GRC:

The Provincial (PIU/PMU) level GRC committees will responsible to handle and record each grievance in the Provincial (PIU/PMU) level, the main responsibility of the mentioned GRC described below:

- Conduct trainings, awareness raising campaign and capacity building of stakeholders,

institutes and subcommittee GRCs.

- Resolve grievances received directly or referred from the subcommittees.
- Up-take and register of complaints with full details and requirements.
- Arrange meeting for grievance resolution and dissemination of decision to the complainant and authorities.
- Investigate and analyze the grievances and complaints scenario based on validity, transparency and confidentiality.
- Make decision on the grievance to resolve in presence of complainant and approve from the management when needed.
- Record of grievance in logbook, MIS database and keep all sort of files related to grievance to keep accurate data and information.
- Oversee and supervise the subcommittees and propose recommendations for improvement.
- Prepare guidelines and implement processes and procedures for GRM functioning at Provincial level.
- Operationalize the GRM and establish the GRCs at all levels and take steps for its smooth functioning.
- Conduct the grievance resolution meeting while needed and solve/report each grievance during the 3-10 working days' hours and submit written report to the center level GRC.

Central Level GRC:

The Central level GRC is responsible to handle the referred unresolved grievances related to the REACH project activities at the community or cluster community level that have gone through the various levels including (CDC/CRC, Gozar, District, and Provincial) levels and that have not been solved and the complex grievance include fraud, corruption, finance, procurement and contract management related grievance, will be channeled to the Central GRC level. The central Level GRC consists of the following member and the central level GRC led by PIUs-Director normally, and those referrals that cannot be resolved by the PIU Director will go to the higher rank which is Deputy Minister of the IAs. Deputy Minister depending on the nature of the grievances to support the GRC to solve the issues and refer the unresolved grievance to the court if not resolved inside the entity

Composition of Central level GRC:

- Deputy Minister of IAs.
- IAs PIU Director
- FP Director (For KM)
- Head of IAs GRM Unit/Division.
- Any other responsible persons.

ToR/Responsibilities of Central Level GRC:

The main responsibility of the mentioned GRC described below:

- Resolve grievances received directly or referred from the subcommittees.
- Arrange meeting for grievance resolution and dissemination of decision to the complainant and authorities.
- Investigate and analyze the grievances and complaints scenario based on validity, transparency and confidentiality.
- Make decision on the grievance to resolve in presence of complainant and approve from the management when needed.

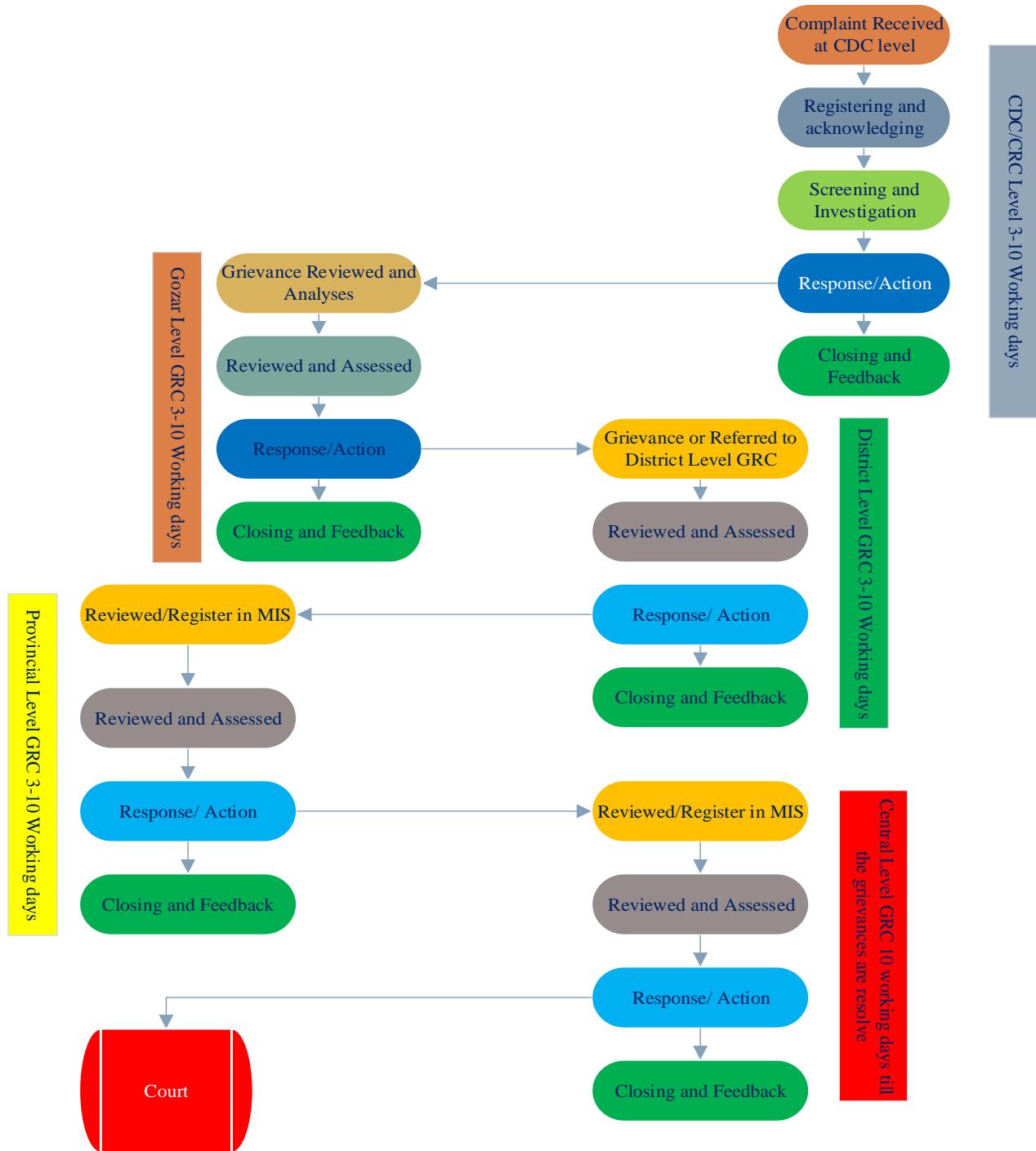
- Conduct the grievance resolution meeting while needed and solve/report each grievance during the 10 working days till the grievances are resolved and refer the grievance to the court.

Estimated Timeframe for Complaint Resolution

Grievances resolution is a time bound process and the committees at all levels are required to resolve the issues within the specified period of time. Delay in grievances resolution constitutes another grievance. Any delay can cause minor disagreements to develop into more serious disputes. Grievance be handled promptly at the lowest level of GRC and administration having the authority to adjust the grievance or action which is mandated to them. In total, the grievance has to be resolved between 3-30 working days of time frame and based on the seriousness of Grievance, the time limit will not exceed more than 30 working days of the receipt of Complaint.In some cases the timeframe may belong to the nature and type of the grievance (complicated cases). The specified time period for GRCs at different levels are;

- Grievance at the CDC level must be resolved within a 3-10 working days and grievance reporting and recording
- Grievance received at the Gozal level must be resolved within a 3-10 working days and grievance reporting and recording.
- Grievance received at the District level must be resolved within a 3-10 working days and grievance reporting and recording.
- Grievance received at the Provincial level must be resolved within a 3-10 working days and grievance reporting and recording.
- Grievance received at the Central level must be resolved within a 10 working days till the grievances are resolved, reported accordingly.

Grievance Redress Procedures



Grievances Receive, Management, Processes, Handle, and Procedures

This section will describe the overall the grievance management, process to resolving and procedure during the grievance handling period, that is described below:

Grievances Handling Principles

Grievances handling requires a set of rules and principles, in the light of which, the grievances are resolved and decisions are made and actions are taken. If these principles are not considered, then the processes and decisions are meaningless and will have negative outcomes and will cause losing the trust of stakeholders. The principles to be followed are;

- **Validity:**

Assessing the actuality of complaint, whether the complainant is affected or not.

- **Privacy and confidentiality:**

Keeping the complainant identity confidential and sensitive information to be released in secrecy.

- **Impartially:**

The proceedings and the committee members must stick to the issue, partiality must be avoided.

- **Legality:**

All actions taken must be in the premises of legal and formal procedures.

- **Action oriented:**

The decisions and actions to be taken should be feasible and effective.

- **Satisfactorily:**

The decision made to the extent possible must be acceptable to the grievant.

- **Appeal:**

The right of appeal is available to the complainant to the successive level of GRM and so on to the court.

- **Security/Fear of Reprisal**

The complainant must not feel any fear of reprisal due to lodging the complaint.

- **Timeliness:**

The grievance resolution process should function in a timely manner and the committee is bound to resolve the issue within the specified period of time

- **Fair and Transparent:**

The grievant has the right to access the information and proceedings of decision making

- **Function Promptly and Speedily:**

Justice is delayed, justice is denied. Responding quickly without any reason for delay, before minor disagreements develop into more serious disputes.

Resolved Grievance

The resolved grievance means that the grievance has been registered, analyzed, categorized, investigated, handled and feed backed to the complainant by the IAs GRM staff and the complainant is agreed and satisfied with action taken by the IAs GRM staffs and the grievance closed.

Grievances Handle and Resolution Process

This section described the whole procedure from start to end of grievance handling and resolving process and procedure.

Grievances Registration and Database System

Any grievance related to the REACH project should be recorded in the Grievance Reporting Form and documented, received/submitted grievances are filed as confidential in the Grievance Registration Book

(which annexed within this document) at each GRC levels and in the grievance handling database at the districts, provincial and central levels.

Grievance Sorting and Classification

Classification is about action or process to sort and classify the grievances. The IAs sort and classify the grievances in order to know whether the received grievances are actual grievance, suggestions or required information that submit by local communities or beneficiaries.

Types of Grievances:

Grievances are any complaints, suggestions, concerns and queries about the elections, development planning, project and eligible and non-eligible household selection, project implementation, CDC sub-committee work, financial management, RACH package items, package distribution delay, furad and Wakil-Gozar abuse during the package distribution, distribution committee behavior, Social distancing, PPE use and disturbance to environment and cultural circumstances or an event perceived to cause harm to a person's livelihood, health or property. People are adversely affected (or about to be affected) by a development project, which raises grievances and dissatisfaction about actual or perceived impacts in order to find a satisfactory solution.

The following types of grievances are expected under the REACH Project:

- **Inclusion/ Exclusion:** While the project outlines criteria on how households will be excluded from receiving the relief packages, the actual proposal for the same is made by the CDCs/ GAs. There may be households/ individuals that believe they or others were excluded unfairly. It should be noted that there are districts that are not included under the REACH coverage (or the CCAP-SIG coverage) currently. There could also be grievances of being excluded from the entire Project coverage from such districts. Even in the coverage areas, the speed of rollout may not be uniform and some districts/ cities or parts of the same may be covered before others. This could also raise alarms and result in grievances.
- **Relief Package:** The relief package defined is for a sum of AFA 4,000 in rural areas and AFA 8,000 (in two tranches) in urban areas. It is proposed to be distributed only in kind in rural areas, and in cash or in-kind or through mobile money in urban areas.
 - Quantity/ Amount: There could be grievances received that the stated package due to a given household was not received in the right amount (for cash) or in the right quantities (for in-kind packages). As the relief package comprises multiple items, the quantities of each are also defined per province. The package needs to be widely publicized such that beneficiary households can determine whether they received the right amount/ quantities.
 - Quality: This includes poor quality/ small currency notes for cash distribution, and poor quality of one or more items in the in-kind packages distributed. Here, it is important to also inform beneficiary households of the quality of goods to be expected of the relief packages.
 - Delivery: Different modalities of distribution are proposed: some by neighborhood (ie."zonal distribution") and some door-to-door. It is agreed that all eligible FHHs and households headed by PWDs will receive the relief packages at their homes. Grievances related to the delivery could include beneficiary households not being informed on the proper date or time or venue for the zonal distributions, for unorderly or delayed distributions, etc.
- **Gender Based Harassment/ Violence:** Any grievances of harassment and/or violence based on the stakeholder's sex will be included as a specific category under REACH. A different set of protocols for the same is outlined in this Chapter.

- **Conduct of Stakeholders:** All stakeholders in REACH, especially those serving as staff of the FPs and IAs, suppliers/ vendors and as CDCs/ GAs, are expected to adhere to a proper code of conduct. They are to behave professionally, fairly, accountably, transparently and with respect to all concerned, especially beneficiary households. Any perceived or real cases of misconduct, collusion, corruption, absence from duties/ poor performance, etc on the side of any of these stakeholders can lead to grievances. Among the most common grievance in relief aid projects in Afghanistan is the demand of bribes (“bakshish”) from community elders, government civil servants, project staff etc. These will also be included in this category.
- **Infraction of Policy/ Procedures:** The REACH legal agreements and this Operations Manual outlines the agreed policies and procedures to be followed in implementing the Project. Any cases of alleged or real infraction of these mandated policies or procedures could be raised as grievances.
- **Other:** In many project GHMs in Afghanistan, some grievances received do not relate to the Project itself. These include allegations against part or all of the Government, or of the development work in the country in general. Such grievances will still need to be documented, but may not be addressed under the Project’s mandate.

Grievance Investigation

The investigation means here analyze the grievance in order to find out the root cause of the complaints and appropriate way to deal with the grievance. Grievances are problems and can arise on overall project activities. It is very important to make sure they are dealt with fairly and consistently, and may require an investigation. A properly conducted investigation allows an administration and project management to fully consider the matter and then make an informed decision on it. Ensure that all discussions during this process are fair, appropriate and above reproach. When investigating a grievance, the following key points to be consider;

- An investigation is a fact-finding exercise to collect all the relevant information on a matter.
- An investigator should have clear guidance on what exactly they are required to investigate, and how their findings should be reported. The IAs GRM unit are responsible to guide the GRM staff and the GRM staffs are responsible to analyze the grievance and find the best and quick solution. GBV/SEAH cases are exempted from investigation. Please see GBV GRM section.
- The investigator should gather and document what the issues of the matter are, consider what evidence may be available and relevant, and how it may be collected.
- Whenever possible the investigator should not be involved in the issue being investigated by other mechanisms.
- Document and sign the investigation format and statements of the grievant and respondent. A potential grievance should be fully investigated before it is resolved and the grievance procedure should be explained to the individuals/parties involved.

Grievances Analysis:

An analysis of the major components of a grievance resolution procedure that clearly identifies and help us to prepare an appropriate response, identify the potential solutions, assess the cost and feasibility of potential solutions, make the necessary arrangements to resolve the problem (or remediate), identifies the most feasible solutions, identifies the most appropriate solution for the specific type of grievance, therefore the IAs GRM team analysis the registered grievances based on their sensitivities, nature, and type of grievances. A report with analysis will be prepared monthly and shared.

End-line Resolution and Closure

It is the beginning of the process of independent mediation, when an agreement is not reached with complainant and he seeks other resolution mechanisms. Complainant is offered the options for the independent mediation and arbitration. When the mediation option and decision made is accepted to the grievant, the case is closed, and If any grievance does not solve in the GRC subcommittees in the final stage the central level GRC tries to solve the issues. In case that the central GRC not able to solve the grievance they will have final decisions and transfer with the supporting documents to the related entities for more clarity. All supporting documents of proceedings needed to achieve resolution should be part of the file related to the complaint. This is the scenario of serious complaint case, when all possible resolution approaches are failed to solve the issue.

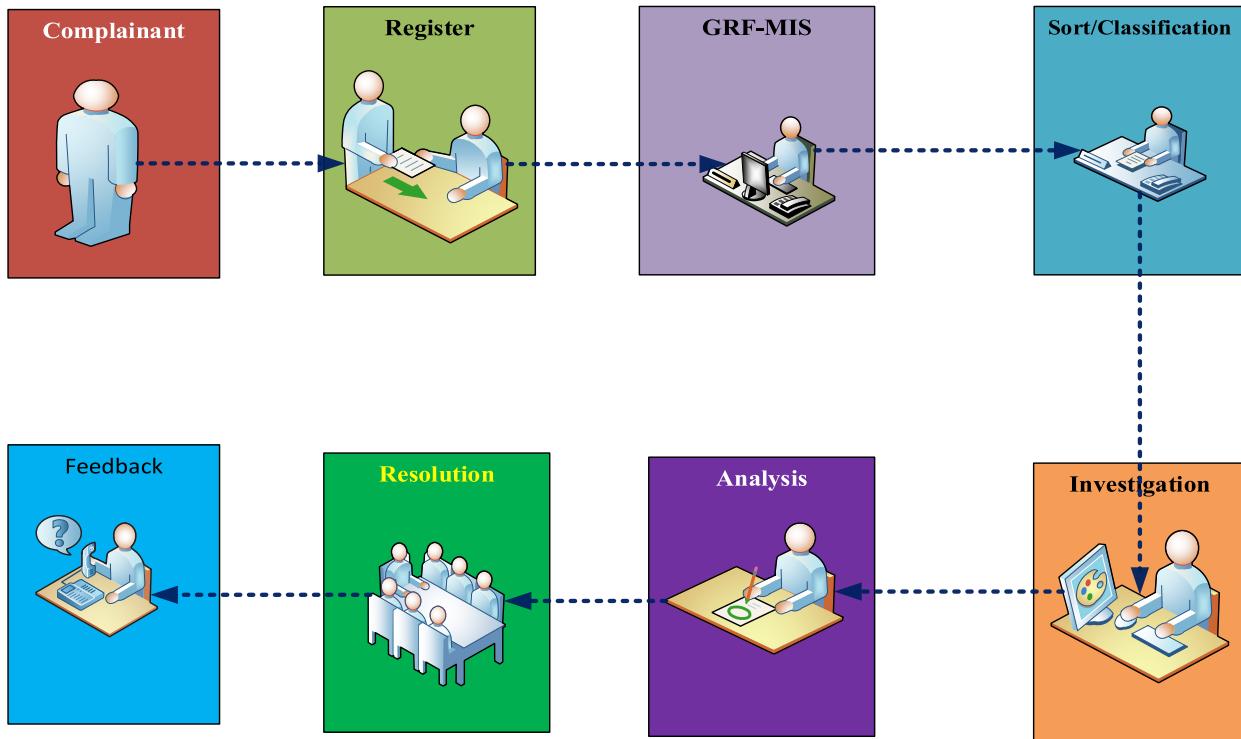
Follow-up and Feedback Mechanism

It is important and urgent to provide an acknowledgement of outcome to the complainant by the GRC. The complainant has the right of feedback and provision of information on the proceedings processes for more information please see the implementation schedules and reporting within this document, steps in handling his/her grievance. The anonymous complaints acknowledgement and follow-up to him/her is not possible, however the outcome can be indirectly conveyed to him/her on various communication channels such as displaying on notice board, information brochures, newsletters, a message circulation etc. The means of follow-up and outcome, solution should be recorded in the database and reporting format for reporting to the appropriate authorities.

Referral Grievances to Related Entities:

The received/submitted grievances after analysis and registration in the grievances registration book or database refer to related GRC for resolution and decision making, while the grievance resolved will be record to the database and the feedback will share withcomplainant, if the grievance not solve in related GRC might transfer to next step to upper level GRC to take a decision making and resolution.

Grievance resolution process Diagram:



Cross-cutting Themes/Issues

Informal, Formal and Legal Handling of Grievances

Grievances as trend are liked to resolve informally, settling the dispute with the direct supervisor or an authorized person in-charge of. When grievant is not satisfied of the outcome or grievance need to be formally handled, then the formal procedures must be adopted. All formal and informal grievances must register in the REACH-MIS system by the responsible persons. Legal handling of complaint is the later stage, where law implications are considered at ombudsman or court. The REACH will apply three modes in the redressing and resolution of grievances which will be informal, formal and legal.

Informal Process:

It may be decided to respond to a complaint through an informal process where the complaint lends itself to local and direct resolution and;

- The complaint is of a minor nature or if it is of a more serious nature, the committee considers that it is appropriate to do so and the complainant agrees;
- The complainant wishes the matter dealt with informally and the manager considers this appropriate in the circumstances;
- A complaint has arisen from lack of, or unclear, communication.

Providing a written response to the complainant outlining the action taken is advisable. An informal process may be formalized at any point where the grievance committee considers it appropriate, particularly where

an informal process has been unsuccessful or new information is received but still even the minor or informal nature complaints will also be recorded in the MIS database in order to prevent such problems in future. The steps taken to resolve the complaint should be documented (recorded and registered) by the committee.

Formal Process:

It is the requirement that the grievance be submitted in writing using a grievance form. The grievance committee will review the grievance to determine whether the assumption should be that all grievances are valid., imaginary or vexatious and initiating the formal procedures of grievance resolution with appropriate documentation. Three possible outcomes may occur at this stage of the process;

- The GRC may determine that no valid grievance exists
- The grievance may be resolved
- The grievance may not be resolved and it will be remitted to the next step or court in the process

Legal Process:

Each grievance resolution process needs to follow the country rules, regulations and procedures. Grievances such as crimes, land title issues, violation of rights, harassment, GBV and squatting etc. comes under the mandate of law enforcement authorities, public prosecutions, judiciary and other mechanisms. Grievant should be assisted in legal issues handling by the project team. The end referral body for grievant is court of law and other formal mechanisms in the country.

Labor Grievance Redress Mechanism (LGRM)

The Labor Grievance Redress Mechanism (LGRM) for REACH project has been prepared to meet the objectives and requirements of ESS-2. This LGRM assesses the potential risks and impacts of assignment of labor and handling the labor grievances during the implementation of project by IAs and addresses them through mitigation measures in light of ESS and Labor policies and provisions.

Various types of workers (Direct, Contracted, community workers and Primary Supply workers), their estimated numbers, characteristics etc. have been set out in this LGRM. Key potential environmental and social risks—such as unscrupulous labor practices, OHS, community risks, late payment, waste generation, risk of GBV, exploitation of child and forced labor have been identified. A Grievance Redress Mechanism (GRM) for labor has been worked out so that any potential dissatisfaction, concerns, notice can be raised by anyone employed by the contractor/FP. Contractors/FP will be required to abide by the provisions of the GRM. The IAs GRM staff will review records on a monthly basis. IAs responsible colleagues will keep abreast of resolutions and reflect in quarterly reports to the World Bank. Given the anticipated number of the project workers the labor GRM will be a separate document apart from the Project level GRM, though personnel in the committees (GRC) on both the GRMs may have overlapping functions. Receiving and Reporting Channels for the GRMs may also be same.

The workers GRM will include:

- A channel to receive grievances such as comment/complaint form, suggestion boxes, email, a telephone hotline that might also be anonymous, it's mentionable that the REACH-GRM uptake channels specially the hotline number may also use for labor grievances during the project implementation.
- Stipulated timeframes to respond to grievances;

- A register to record and track the timely resolution of grievances;
- A responsible section/wing/committee to receive, record and track resolution of grievances.

For the above mentioned issues implementation the IAs must have a GRC at the project level that resolved and handled the labor grievance during the project implementation, the mentioned GRC structure will be as follows: (i) community representatives, labors (ii) grievance responsible person (IAs GRM staff), (iii) contractor/FP (GRM and SO staff) and (iv) the CDC-GRC members.

Note: For the Labor grievance handling process will be the same as REACH-grievance redressed mechanism, means that the REACH-GRM will be implemented such cases.

Gender and Grievances

Special attention will be given to gender issues and gender mainstreaming has to be centrally focused in the GRM. Complaints lodged by gender is on priority and prompt action is needed to be taken without any excuse to delay. Each committee at all levels will have a female member and will be the key focal point for gender related issues and complaints. Privacy and confidentiality will be ensured of the female complainant in the entire process of resolution the gender meeting will conduct separately in secure place. The gender disaggregated data will be available for tracking and monitoring of gender associated issues and progress on actions/outcome.

Handling GBV Complaints

Implementing Agencies (IAs) need to have a framework for handling GBV allegations. There are at least three key actors involved in handling GBV allegations: the GRM operator; the GBV Services Provider and, the GBV resolution committee including Gender Specialist of each IA. It is therefore essential that prior to GBV complaints being received both clearly identify who specifically will be responsible for handling the complaint: what sanctions will be applied and, the survivor is safe after raising a complaint.

REACH encourages all staff, stakeholder and clients regardless of their identity or position, to report any incidents of discrimination, harassment or retaliation. To essential the process of receiving and handling GBV cases, the steps are explained briefly as bellow:

Step 1: Staffing and Registration

The first step for receiving and handling GBV complaints is to have a safe and supportive environment and trustful staff until survivor can easily raise her/his complaint. A couple of the of the Grievance Handling operators need to be assigned to receive and register the GBV complaints; along with normal cases; with full confidentiality. She (The GRM operator) is well trained and has Knowledge about GBV and its causes and consequences and knows that if the case details are disclosed then she will be responsible.

She should have the ability to use a survivor-centered approach in the interactions with survivors including the ability to use active listening skills and speaking in bth Dari and Pashto local languages, and to remain non-judgmental and adhere to survivor centered principles of confidentiality (including informed consent for each stage of the complaints process), non-discrimination, safety and respect.

Complaint handling is a limited process and the GRM operator must always be careful not to exceed the scope of her role, trying to investigate, conduct fact finding, evidence gathering or even dismissing cases etc. This also means ensuring that the GRM operator will refrain herself from using these and similar statements “you shouldn’t have done this”, “why did you do it or say it?”, “You should do this”.

The GRM operator will also avoid victim blaming at any cost.

The only purpose is to receive the initial complaint, determine any immediate protection or assistance needs of the complainant, and process onward referrals. The GRM operator will also provide details of assistance available for the complainant. An updated referral pathway will be available for the purposes of onward referral to available GBV service providers to support the survivor access any treatment or recovery services and to provide advocacy support where necessary.

The database webpage that she uses for GBV cases is protected and limited to a few individuals such as only authorized in the complaints handling team.

If any complainant is not happy with how the complaint has been handled they should be provided a number to discuss their case and how it was handled further with the GRM and Gender Divisions; preferably this person should not be a member in the GBV resolution committees in the IAs and should have the authority to potentially recommend that the case is “reopened”

Step 2: Referring to available GBV service providers:

The GRM operator should:

- reinforce healing messages such as: it's not your fault, I am sorry you have experienced this; and we are here to help.
- Refer to menu of services to explain what's available, free of charge, and who is available to go over the pros/cons of each (do not counsel—this should be done by professional service providers), Referrals should be based on survivor's (complainant's) informed consent (information about available GBV service providers will be shared with the operator/s.)
- Tangible and clear information is provided, according to his/her preference, and support is offered to access available services (while maintaining confidentiality).
- Inform the survivor that his/her case will only be shared with his/her informed consent and his/her information will be anonymized.

Step 3: Referring the case to GBV resolution Committee

The grievance handling officer reports the case to the GBV resolution committee of the respective IAs, The committee as soon as they receive the case, starts assessing the case maintaining confidentiality, survivor centered approach, and in a timely manner.

It is a proven practice that based-on survivor centered approach the survivor can choose which way the case should be solved. It means that the survivor can choose the solution (formal/informal) based on her needs, status and probable consequences.

GBV resolution Committee Formation

All IAs will set up a 4-member senior staff committee comprising trained personnel from Senior Management (1 member), HR/GHD (1 member), and Gender Unit (2 members) to review each GBV complaint/allegation received individually. The Senior Management member will act as focal point on the senior management team for SEAH case investigations and alongside committee other committee members will receive training on how to conduct fair and robust survivor centered investigations and GBV.

Step 4: Investigation and response to GBV complaint

The case will be disclosed to the GBV resolution committee only (only if the survivor permits) and investigation starts. The investigation is taking place within a course of actions as follow:

- Face to face and private interviews with survivor and perpetrator. The two will be not be interviewed together, and survivors will be particularly encouraged to bring their GBV caseworker, if any, to the interview for support.
- interview with the office-mate and colleague of both survivor and perpetrator (if needed) Checking the evidence and proves that both sides may present
- Group discussion among GBV resolution committee on how to solve the case

Following training on survivor centered investigations, the committee will strive to conduct investigations underpinned by the principles of impartiality, non -discrimination and confidentiality. The GBV resolution committee will keep the principles of Confidentiality, the dignity of survivor and perpetrator, no-discrimination, no-judging and neutrality high.

Informal Procedure:

In situations where the complainant doesn't want to register the grievance formally or they raise their grievances verbally and don't want to put it in the system, the GRM operator brings the issue to the attention of the program Director IAs so that they notify the supervisor of the alleged person should be informed considering the complainant's consent and permission. And if the complainant doesn't want to disclose her/his name but just want to bring that bad behavior or SEA/SH case to the attention of the alleged person's supervisor through the GRM person, she should be able to do so. In any case the service will NOT and does NOT encourage informal mediation approaches to GBV cases.

Step5: Case conclusion

The length of time that conclusion of a GBV case takes greatly vary form case to case. The investigation report along with decision taken, or recommendations is submitted to the senior management.

If the investigation concludes the allegations are valid and abuse has likely occurred then sanctions will be applied on the perpetrator based on the nature and level of GBV. The sanction, cited from code of conduct, are as follow:

- Informal warning or formal warning
- Additional training.
- Loss of salary.
- Suspension of employment (with or without payment of salary)
- Termination of employment.
- Report to the police or other authorities as warranted.

The final decision that is taken by GBV resolution committee and any disciplinary action signed on the perpetrator will be reflected in her/his HR profile.

Sometimes survivors may request the closure of the case, even if they haven't had all their needs met. The team respect this request and must ensure that the cancellation is completely voluntary and unconstrained. Also sometimes the alleged resigns in the middle of case investigation, in such cases the investigations should continue regardless of whether the alleged resigns and any conclusions including the fact that an investigation has taken place should be placed on file

All the process of the investigation is documented to be updated on the system. After the case is closed on the system in accordance with data protection and archiving policies, all printed material that is no longer needed should be vanished. If the printed papers should be stored, then lock it in a file cabinet or other secure container, and limit access to the combination or keys.

Note: By closing the GBV complaint, any survivor should feel safe to return to the GBV resolution committee or to complain once again if s/he faced violence because raising a complaint increases the risk of harm more ever in some cases. The survivor is referred to the GBV services providers if she needed psychological and emotional support, only if she permits to share the case to the service provider.

Communicating and GRM Publicity:

A policy or process for addressing complaints cannot be effective if nobody knows about it and therefore grievance procedures should be put into writing, publicized, and explained to relevant stakeholder groups. People should know where to go and whom to talk to, if they have a complaint and understand what the process will be for handling it. It should be provided in a format and language readily understandable to the local population, direct beneficiary/users of facilities, project staff and/or communicated orally in areas where literacy levels are low. It should not be too complicated to use nor should it require legal counsel to complete the grievance process. It's mentionable that the GVB cases must handle securely and confidentially based on the GBV handling procedure that mentioned in the GVB related parts within this document.

Communication Channels and Methods

The ways and means through which GRM procedures are communicated, is dependent on the scope of projects, types of stakeholders, geographical location of projects, beneficiary characteristics and feedback etc. The best channel to be used as the one, which transfer the encoded message to the receiver, with high impact and feedback and of low cost. The method used should be simple and that best illustrate to the conditions. The GRM poster that reflected all official uptake channels include hotline number, social media address, GRC, and IAs address designed and will publicizes in the project area with the help of wakil Gozars, community elders, Mullah Imams, FP-SO in the most highlights point in the project areas. The common channels to be used are;

- Public disclosure at each site through printed materials e.g. flyers, grievance forms and GRM poster etc.
- Organizing GRM events and briefings
- Articles written in newsletter on grievance resolution
- Training sessions and staff capacity building
- Interpersonal communication/Face-to-Face meetings
- Circulation of complaint specific e-mail
- Circulation of GRM representatives contact details
- Using digital modality such as webpage and social media
- Opinion survey regarding the GRM functioning
- TV and Radio announcement
- Site visits

Aspects of GRM Communication Plan

Introducing the GRM requires planned actions and the aspects to be considered when designing a GRM communication plan. The aspects are;

- Who are the target groups receiving information on the GRM existence?
- What information to convey?
- Framing of message to deliver information effectively;
- Who is responsible for conveying the information and who can help doing it (multipliers)?
- What timeframe is necessary to communicate about the GRM?

Information in Publicizing Grievance Management Procedures

Stakeholders should have easy access to the information sources and the contents of information in the publicity materials or verbal communication should be sufficient and enough. There should be no gap in provision of information and the publicizing sources should be easily accessible. The following information components are necessary to be included while publicizing grievance management procedures;

- What project-level mechanisms are (and are not) capable of delivering and what benefits complainants can receive from using the project or organization grievance mechanism, as opposed to other resolution mechanisms?
- Who can raise complaints (affected persons)?
- Where, when, and how complainants can file complaints?
- Who is responsible for receiving and responding to complaints, and any external parties that can take complaints from grievant?
- What sort of response complainants can expect from the project or organization, including timing of response?
- What other rights and protection are guaranteed (compensation, protection from victimization)?

Messages of Communicating GRM

- Grievances can help improve project policies, systems and services delivery
- Grievances will be treated confidentially, and complainants will not be victimized for
- Grievant has the legal right to lodge complaints upon experiencing any discomfort and dissatisfaction by project activities
- Grievances management improve the system and build trusts among the stakeholders
- Grievances lodging and resolution is a sense of pride to all

Operationalization and Capacity Building

The required training and orientation will be provided by the IAs GRM responsible persons to all newlyrecruited staff including the IAs GRM staff, FP (GRM and SO), call operators and GRCs soon after the REACH project is launched.

The arrangement for the capacity building of GRM staff training will be led by the IAs GRM head. IAs monthly meetings will be convened, whereas ad-hoc meetings will also be held based on the seriousness of

complaints and issues. Working plans will always be developed for the GRM at all levels in collaboration with REACH stakeholders and relevant departments and governance.

Implementation schedules and reporting

The implementation will be rolled out as required for each IAs in line with the project legal frameworks established for handling, managing, and monitoring of GRM functionality. The IAs GRM team will have responsibility for overall GRM and will have close supervision on the PMU/FP GRM staff and GRC subcommittees to timely addressed the local community complaints, get their satisfaction and enhance the project acceptance to all eligible and eligible communities.

The GRM is leading by IAs senior management who are responsible for the overall supervision and monitoring of GRM, endorsements and reporting, they will be supporting by IAs technical teams. The IAs will make sure that all responsible people who are involved in project implementation receive and address both initial and ongoing GRM and safeguard awareness and training sufficient to ensure they are familiar with their GRM mechanism and their responsibilities under the REACH project. The project will encourage the FPs to introduce the qualified GRM officer and social organizers who have required experience in the safeguard documents implementation. He will also receive the specific job training by the IAs GRM team to ensure the proper implementation of the GRM mechanism.

Annex-1: REACH-GRM-Poster:

برنامه ملی میثاق شهروندی

جمهوری اسلامی افغانستان

وزارت احیا و اکشاف دهات

پروژه دسترخوان ملی

هر شهروند میتواند در مورد کار و فعالیت پروژه دسترخوان ملی، آزادانه شکایت و یا اعتراض خود را به نزدیک ترین دفاتر برنامه ملی میثاق شهروندی و یا کارمندان برنامه مربوط ارایه نماید.

ثبت شکایات از طریق تلفون

ثبت شکایات از طریق فرم شکایات

ثبت شکایات از طریق ایمیل

طريقه های ارسال شکایات:

- * بیشکش حضوری: عرضه و خانه پری فورم شکایات
- * از طریق تماس تلفونی:
- * در صورت دسترسی به ایمیل، لطفاً شکایات خویش را به ایمیل آدرس های ذیل:

ارسال دارید.

کرونا (کووید ۱۹) را جدی بگیرید

- ماندله ۲ متری
- مراعات فاصله اجتماعی
- دست ندادن
- گرفتن مستعمال در وقت عطسه با سرومه
- پوشیدن ماسک
- شستن دست ها با صابون و آب گرم به مدت ۳۰ ثانیه

REACH-MRRDgrievance@ccnpp.org
shekayat.ccap@ccnpp.org
complaints.KMDP@outlook.com

Annex-2: GRM Registration Form (GRF)

Grievance ID:
High

Date:

Priority : Low Medium

How to use this Form; This form should be completed for each grievance that is related to the Distarkhan Mili. Please consider which category/ sub-category/ issues fit best for your grievance. Be sure to explain the problem as clearly as possible.

General Information:

Name		F-Name		Gender:	<input type="checkbox"/> Male	<input type="checkbox"/> Female
Phone #:		Email:		Province:	City:	
District/Nahia:		Gozar/CDC		Grievance Against	Filled By:	
Position of complainant:	<input type="checkbox"/> CDC member <input type="checkbox"/> community member <input type="checkbox"/> CDC chairperson <input type="checkbox"/> FP					<input type="checkbox"/> Others

Uptake Channel: Physical Submission Web Portal Email Hotline Text Massage verbal

Grievances Description:

Grievances Categories

1. Corruption

Misused of FUND Theft Request for Bribe Others (Explain):

2. REACH Package

Late Distribution Package Quality REACH Coverage NOT benefited from the Package

Households Registration Package distribution delay Wakil-Gozar Abuse Distribution committee behavior Other(Explain):

3. Misbehavior of Development Actors

Awareness Unpunctual Staff Behaviors/Attitude Other(Explain):

4. Safeguard related Issues

PPE GBV Social Distance Other (Explain)

Signature / finger print of Complainant _____

Date: _____

Handled by: Name: _____

Position: _____

Signature: _____

Date: _____

Annex-3: GRC Establishment Form (For KM)

REACH-
Logo

Islamic Republic of Afghanistan

COVID-19 Relief Effort for Afghan Communities and Households (REACH) |
DASTIR-KHAN-MILI



Part A: GRC Member Selection

In this meeting, the local community, community elders, GC and the public have select their grievance redress committees (GRC) members, to help them during their grievance handling procedure that will be raised during the REACH project implementation.

Name	Position	Gender	Phone Number	Email Address

Part B: GRC Selected Member Commitment

We have been selected by the local community as GRC members, commitment to serve our community, and handle their grievances and will refer their grievances to a responsible committee during the REACH project implementation.

Signatures:

Part C: GRC Member Approval

The above-listed people have been selected as GRC members to solved the local community grievances in their working areas during the REACH project implementation.

GC Signature

FP-GRM Officer

KM-District Director/Representative

Note: The GRC establishment form will use for the Kabul-REACH project areas and will be established during the Gozar Consul establishment.



Annex-4:

REACH-
LOGO

ISLAMIC REPUBLIC OF AFGHANISTAN
MINISTRY OF RURAL REHABILITATION & DEVELOPMENT
Harassment Complaint Form – Confidential

Guidance and principles for completing this form (Instructions to the GRM operator):

1. Remember, only seek the minimum details required for the form. Receiving a complaint is not the same as investigating it. It is not your role to investigate the case.
2. Seek informed consent from the person making the complaint and address issues of confidentiality. This includes telling the person that their information will be safely stored, who at minimum will know about the case and any limits there may be to confidentiality. Particularly if the person is a child.
3. React calmly and listen carefully to what is being said.
4. Reassure the complainant that he or she has a right to raise the concern.
5. Reassure the complainant that information will be kept confidential and only be shared on a “need to know” basis and only with a very small number of trusted and trained people responsible for handling complaints.
6. Ask only relevant questions required to gain a clear understanding of the complaint so that it can be passed through the relevant reporting procedures.
7. Ensure that the survivor/complainant’s safety is not at risk.
8. Prioritise the survivor’s need for services including medical attention and use the available GBV referral pathway if available or seek advice from a GBV specialist
9. Allow the complainant to read what you have written. If the complainant is illiterate, read out the text to ensure that what you have written is what he or she meant. Ask the person if he or she is satisfied with what you have written. If they are not, correct the text with them.
10. Inform the complainant of the next steps in the procedures.

Date:

1. ComplaintInformation

Full Name of the complainant (optional): Phone:

Title/Job: _____ Department/CDC:

Gender (F/M)

Age: _____

- ❖ How does complainant prefer to be contacted (give details)?
- ❖ Has the complainant given informed consent to the completion of this form and referral?

Yes? No? don't know?

- ❖ Is the complainant receiving any type of survivor/victim assistance or support service?
(Name the organization/agency helping)

- ❖ Has the complainant sought any type of medical care? ♦ YES ♦ NO
-

- ❖ Date of incident(s):
- ❖ Time of incident(s):
- ❖ Location of incident(s)
- ❖ Brief description of incident(s) in the words of the complainant: (use an extra page if necessary)

- ❖ Name of accused person(s):
 - ❖ Position / Job title of person(s): accused person(s)
 - ❖ : Address or location where accused person(s) works:
-

- ❖ Has the complainant been informed about available humanitarian/protection assistance? ♦ YES ♦ NO
- ❖ Is the complainant in need of immediate security and/or health assistance?

- ❖ Would the complainant like to access available humanitarian assistance (counseling, GBV case management service, etc?)

2. Details of the person writing the complaint

Full name Position/Job title

Gender Date and time of the complaint

Please tick below:

- The person making the complaint has been explained that they will not be judged and will not be subjected to any adverse treatment even if the complaint or the description of the events have discrepancy in them.
- The complaint was taken in a private and confidential settings

How would you like the issue to be resolved? What actions would you like to take?

When asking this question make sure you don't discourage anyone from making complaints and do t NOT suggest a course of action on their behalf nor suggesting any informal mediation.

3. Adherence

I certify the information provided in this complaint to be accurate, true and complete to the best of my knowledge.

(Name)(Signature)/thumb impression

Annex-3: Grievances Registration Database

The grievance Registration Database is prepared separately and shared with the REACH-GRM-Manual.

Grievances Registration Database														Part - A	Feedback	
Part A: Call Operator Responsibilities										Part B: las GRM Staffs						
S/N	Case ID	Personal Information		Location	Related-As	Grievance-Uptake Channel		Details of Grievances	Grievance From	Grievance Against	Classification	Type of Grievances	Intense of Grievances	Grievance Resolution		
Customer Name	Customer ID	Customer Address	Mobile No	Employee ID	Customer District	Customer Name	Employee ID		Customer Name	Customer Name	Customer Category	Customer Type		Customer Status	Feedback to Complainants	
1	CASE-001	Mr. John Doe	123 Main Street	EMP-001	Newtown	John Doe	EMP-001	Customer	Customer	Customer	Customer	Customer	High	Resolved	Accepted To Resolution	Feedback to Complainants
2	CASE-002	Ms. Jane Smith	456 Elm Street	EMP-002	Oldtown	Jane Smith	EMP-002	Customer	Customer	Customer	Customer	Customer	Medium	Pending	Customer Resolution	Feedback to Complainants
3	CASE-003	Mr. Tom Johnson	789 Oak Street	EMP-003	Midtown	Tom Johnson	EMP-003	Customer	Customer	Customer	Customer	Customer	Low	Not Resolved	Customer Resolution	Feedback to Complainants
4	CASE-004	Ms. Emily Davis	111 Pine Street	EMP-004	Downtown	Emily Davis	EMP-004	Customer	Customer	Customer	Customer	Customer	Very Low	Not Resolved	Customer Resolution	Feedback to Complainants
5	CASE-005	Mr. Michael Green	222 Cedar Street	EMP-005	Uptown	Michael Green	EMP-005	Customer	Customer	Customer	Customer	Customer	Medium	Not Resolved	Customer Resolution	Feedback to Complainants
6	CASE-006	Ms. Linda Blue	333 Birch Street	EMP-006	Suburbia	Linda Blue	EMP-006	Customer	Customer	Customer	Customer	Customer	Very Low	Not Resolved	Customer Resolution	Feedback to Complainants
7	CASE-007	Mr. Robert White	444 Willow Street	EMP-007	Eastside	Robert White	EMP-007	Customer	Customer	Customer	Customer	Customer	Medium	Not Resolved	Customer Resolution	Feedback to Complainants
8	CASE-008	Ms. Sarah Grey	555 Chestnut Street	EMP-008	Westside	Sarah Grey	EMP-008	Customer	Customer	Customer	Customer	Customer	Very Low	Not Resolved	Customer Resolution	Feedback to Complainants
9	CASE-009	Mr. David Black	666 Pine Street	EMP-009	Northside	David Black	EMP-009	Customer	Customer	Customer	Customer	Customer	Medium	Not Resolved	Customer Resolution	Feedback to Complainants
10	CASE-010	Ms. Anna Red	777 Cedar Street	EMP-010	Southside	Anna Red	EMP-010	Customer	Customer	Customer	Customer	Customer	Very Low	Not Resolved	Customer Resolution	Feedback to Complainants

A horizontal row of 30 empty white boxes for writing.

Note: Part A is the responsibilities of the Call Operators and Part B is the responsibilities of the IAS-GRM-REACH related staff